Berkshire Hathaway Inc.

Insurance

- National Indemnity Company
  - BH Specialty Insurance (D)
  - Clal U.S. Holdings Inc. (S)
  - Columbia Insurance Co. (S)
  - Hartford Life International, Ltd. (S)
  - Berkshire Hathaway GUARD Insurance Group, Inc. (S)
  - InterGUARD, Ltd.
  - NorGUARD Insurance Company (S)
  - National Fire & Marine Insurance Company (S)
  - NPM of Kansas Inc. (S)
  - National Indemnity Company of Mid-America (S)
  - National Indemnity Company of the South (S)
  - National Liability and Fire Insurance Company (S)
- Applied Underwriters, Inc. (S)
- GEICO
  - GEICO Casualty Company
  - GEICO General Insurance Company
  - GEICO Indemnity Company
  - Resolute Reinsurance Company
    - Resolute Management Corp.
- Gen Re — General Reinsurance Corporation
  - General Reinsurance South Africa
  - General Reinsurance Corporation (Ni-U.S. Branches)
  - General Re Corporation
    - Berkshire Hathaway Reinsurance Insurance Company - (S)
      - Redwood Fire & Casualty Insurance Company Inc. (S)
      - Cypress Insurance Company (S)
      - Oak River Insurance Company (S)
      - Continental Divide Insurance Company (S)
      - Brookwood Insurance Company (S)
    - Gen Re Intermediaries Corporation (S)
    - Gen Re Securities Holdings LLC (S)
      - General Re Financial Products (Japan) Inc. (S)
    - GeneraStar
      - General Star Indemnity Company (S)
      - General Star National Insurance Company (S)
        - General Cologne Re (S)
        - Genesis Underwriting Management Company (S)
      - Genesis Indemnity Insurance Company (S)
      - Genesis Insurance Company (S)
    - FARADAY — Faraday Holdings Limited (S)
      - Faraday Reinsurance Company Ltd. (S)
      - Faraday Underwriting Limited (S)
  - United States Aircraft Insurance Group (S)
  - General Reinsurance Ag (S)
    - General Re Riga SA (S)
    - General Reinsurance Scandinavia AS (S)
    - General Cologne Re (Iberia Corredores de Reaseguros (S)
    - General Cologne Re Rückversicherungs-AG (S)
  - Gen' Re Corporation (S)
  - Gen Re Mexico (S)
  - Gen Re New England Asset Management (S)
  - General & Cologne RE Compania de Reaseguros (S)
  - General Life Re Ltd. Limited (S)
  - General Re Bermuda (S)
  - General Re UK Limited (S)
  - General Reinsurance Africa Ltd. (S)
    - General Reinsurance Africa Ltd. (B)
  - General Reinsurance Australia Ltd. (S)
    - General Re Australia Ltd. (B)
    - General Re Australia Ltd. (B)
    - General Re Australia Ltd. (B)
  - General Reinsurance Corporation (S)
  - General Reinsurance Life Australia Ltd. (S)
  - General Reinsurance UK Limited (S)
- California Insurance Company (S)
- Central States Indemnity Co. of Omaha (S)
- Boat America Corporation (S)
- Kansas Bankers Surety Company (S)
- Medical Protective Corporation (S)

Financial

- WESCO
  - Wesco Financial, LLC (S)
- CORT
  - CORT Business Services Corporation (S)
    - CORT Furniture Rentals (S)
    - Relocation Central, Inc. (S)
    - Relocation Central, Inc. Oak Brook, IL (S)
    - Relocation Central, Inc. Rolling Meadows, IL (S)
  - The Kansas Bankers Surety Company (S)
  - Precision Steel Warehouse, Inc. (S)
- XTRA
  - XTRA Corporation (S)
    - XTRA LLC (S)
      - XTRA Lease LLC (S)
- Marmon Holdings, Inc. (S)
  - The Marmon Group LLC (S)
    - Marmon Building IWW (S)
    - Cerre Wire LLC
    - Marmon Crane Services (S)
    - Sterling Crane (S)
    - Precisane Engineering (S)
    - Precision Sales Inc. (S)
    - Sterling Crane—Contract Lifting Division (S)
    - Sterling Crane—Rental Division (S)
    - Marmon Distribution Services (S)
    - Bushwick Metals Inc. (S)
    - AECO Steel Company (S)
    - Bushwick Kisons Steel (S)
    - Tanco Steel, Inc. (S)
    - Pulaski Metals, Inc. (S)
    - MN Engineo Company Inc. (S)
    - Marmonkeystone LLC (S)
    - Marmon/Keystone Corporation (S)
    - Marmon Engineered Wire & Cable (S)
    - CABIN USA, INC. (S)
    - Deberon Uniform, Inc. (S)
    - Deberon Wire & Cable, Inc. (S)
    - Deberon Wire & Cable Asia-Pte Ltd (S)
    - Harbour Industries, Inc. (S)
    - Harbour Industries Canada Ltd. (S)
    - Hendrix Marmon Utility LLC (S)
    - The Kerite Company (S)
    - Owl Wire & Cable, Inc. (S)
    - RSCC Wire & Cable LLC (S)
    - Rockbestos-Surprenant Cable Corp. (S)
    - Marmon Flow Products (S)
    - Corro Flow Products, Inc. (S)
    - Ciro's Flow Products, Inc. (Plant)
    - Marmon Food Service Equipment (S)
    - Prince Castle, Inc. (S)
    - Silver King Refrigeration, Inc (S)
    - Uesaro Industries LLC (S)
    - Calzaiguy S.A. (S)
    - Marmon Highway Technologies (S)
    - Fleetline Products (S)
    - Fontaine International, Inc. (S)
    - Fontaine Modification Company (S)
    - Fontaine Trailer Company (S)
    - Hogeback, Inc. (S)
    - Marmon/Herrington (S)
    - Perfection Clutch (S)
    - Triangle Suspension Systems, Inc. (S)
    - Marmon Industrial Products (S)
    - Atlas Bolt & Screw Company (S)
    - Ciro's Fabricated Products, Inc. (S)
    - Deanwood Fasteners International (S)
    - INPaPlat ND, Inc. (S)
    - EMC Tractor, S.r.l (S)
    - Kuehlen-Bright Star, Inc. (S)
    - Bright Star, Inc. (Unit)
    - Kuehlen Lighting Products (Unit)
    - Petri Worldwide International, Inc. (S)
    - Robertson Inc. (S)
    - Specialty Bolt & Stud Inc. (S)
    - Marmon Retail Store Fixtures (S)
    - L.A. Darling Company LLC (S)
    - Store Opening Solutions, Inc. (S)
    - Sneaker, Inc. (S)
    - Thirco Industries, Inc. (S)
    - Ecodyne Limited (S)
    - Eden Industries (UK) Limited (S)
    - Leader Metal Industry Co., Ltd. (S)
    - The Sloane Group (S)
    - Marmon Transportation Services & Engineered Products (S)
    - EXCEF Worldwide, Inc. (S)
    - Petri Machine Company (S)
    - Penn Locomotive Gear (S)
    - Midwest Gear (S)
    - Ballantyne Inc. (S)
    - Tracktenable, Inc. (S)
    - Uni-Form Componenti Co. (S)
    - Union Tank Car Company (S)
    - Riverscan Inc. (S)
    - Energy Operations (S)
    - Energy Technologies (S)
    - Precor Limited (S)
    - Marmon Water Treatment (S)
    - Atlantic Gear Company Inc. (S)
    - Amarillo Wind Machine Company Inc. (S)
    - Reductores de Mexico S.A. (S)
    - Ecodyne Heat Exchangers, Inc. (S)
    - Ecodyne Water Treatment LLC (S)
    - Ecowater Systems LLC (S)
    - Ecowater Canada Ltd. (S)
    - Leader Technologies LLC (S)
    - Grover water Systems LLC (S)
    - BWW Group Inc. (S)
    - Display Technologies, LLC (S)
    - Bill Cornelius Co. (S)
    - Bill Cornelius Inc.—Garner (Branch)
    - Bill Cornelius Inc. —Glendale Heights (Branch)
    - Bill Cornelius Australia Pty Ltd (S)
    - Bill Cornelius de Mexico S.A de CV (S)
    - Bill Cornelius Deutschland GmbH (S)
    - Bill Cornelius Espana SA (S)
    - Bill Cornelius Europe SA (S)
    - Bill Cornelius Hellas SA (S)
    - Bill Cornelius Italia Srl (S)
    - Bill Cornelius Osterreich Gesmbh (S)
    - Bill Cornelius (Pacific) Ltd (S)
    - Bill Cornelius (Singapore) Pte Ltd (S)
    - Bill Cornelius (Taiwan) Co Ltd (S)
    - Bill Cornelius Ukraine LLC (S)
    - Bill Cornelius LLC Ltd (S)
    - Wells Lamont LLC (S)
      - Wells Lamont Industry Group LLC (S)
      - Wells Lamont Retail Group (Unit)
      - Unitac Canada (B)
    - Clayton — Clayton Homes, Inc. (S)
      - CMH Homes (S)
      - CMH Manufacturing, Inc. (S)
      - CMH Parts, Inc. (S)
      - Southern Energy Homes, Inc. (S)
      - Cavalier Homes, Inc. (S)
      - Cavalier Home Builders, LLC (S)
      - Cavalier Homes (S)
      - Classic Panel Design, Inc. (S)
      - Vanderbilt Mortgage & Finance, Inc. (S)
      - Schult Homes Corp. (S)
      - Crest Homes Corporation (S)
      - Crest Homes Corporation (Plant)
      - Marlette Homes, Inc. (S)

Manufacturing, Service & Retail

- Furniture
  - Jordan's Furniture, Inc. (S)
  - Nebraska Furniture Mart
    - Nebraska Furniture Mart, Inc. (S)
    - Homemakers Plaza, Inc. (S)
  - RC Willey — Your Home. Your Way.
    - RC Willey Home Furnishings (S)
  - Star Furniture
    - Star Furniture Company (S)
- Luxury Items
  - HELZBERG DIAMONDS
    - Helzberg Diamond Shops, Inc (S)
  - BORSHEIMS — Borsheim's Jewelry Company, Inc. (S)
  - Ben Bridge
    - The Ben Bridge Corporation (S)
    - Ben Bridge Jeweler, Inc. (S)
- Toys
  - Oriental Trading Company, Inc.
    - Oriental Trading Company Inc. (S)
    - Medflake Holdings, Inc. (S)
- Electronics
  - TTI, Inc. (B)
    - Mouser Electronics Inc. (S)
    - Mouser Electronics Pte. Ltd. (S)
    - Sager Electrical Supply Co (S)
- Chemicals
  - Lubrizol
    - The Lubrizol Corporation (S)
    - Chemtool, Inc. (S)
      - Lubrizol Advanced Materials, Inc. (S)
      - Active Organics, Inc (S)
      - Noveon Hilton Davis Inc. (S)
      - Lubrizol Advanced Materials, Inc.—Paso Robles (Plant)
      - Lubrizol Advanced Materials Asia Pacific Limited (S)
      - Lubrizol Advanced Materials Europe Bvba (S)
      - Lubrizol Australia (B)
      - Lubrizol Canada Ltd. (S)
      - Lubrizol Deutschland GmbH (S)
      - Lubrizol de Brasil Aditivos Ltda. (S)
      - Lubrizol Espanola, S.a. (S)
      - Morgantsu (S)
      - Lubrizol France SAS (S)
      - Lubrizol GmbH (S)
      - Lubrizol Italiana, S.p.A. (S)
      - Lubrizol Japan Limited (S)
      - Lubrizol Limited (S)
      - Lubrizol Southeast Asia (Pte.) Ltd. (S)
      - Terminal Industrial Apodaca S.A. de C.V. (Affiliate)
      - Lubrizol India Pvt. Ltd. (Joint Venture)
- Logistics
  - McLANE
    - McLane Company, Inc. (S)
    - Empire Distributors, Inc. (S)
      - Empire Distributors Inc. (B)
      - Empire Distributors of North Carolina Inc. (S)
      - Horizon Wine & Spirits, Inc. (S)
    - Foodservice/Twinpie (S)
    - McLane/America (S)
    - McLane Foodservice, Inc. (S)
    - McLane/High Plains (S)
    - McLane/Mid Atlantic (S)
    - McLane/Midwest (S)
    - McLane/Northeast (S)
    - McLane/Northwest (S)
    - McLane/Pacific (S)
    - McLane/Southeast (S)
    - McLane/Southern (S)
    - McLane/Southern California (S)
    - McLane/Southwest, (S)
    - McLane/Suncoast (S)
    - McLane/Sunwest (S)
    - McLane/Western (S)
    - Meadowbrook Meat Co. Inc. (S)
    - Professional Datasolutions Inc. (S)
- Food & Beverage
  - Heinz — H. J. Heinz Company (50%)
    - H. J. Heinz Company, L.P. (S)
      - Heinz North America (Division)
      - Alden Merrell Fine Desserts (S)
      - Kristian Premier Brands (S)
      - Lea & Perrins Inc. (S)
      - Portion Pac (S)
      - Quality Chef Foods Inc. (S)
      - Tribbs (S)
      - Thuringia LLC
      - Alimentos Heinz C.A. (S)
      - Cairo Foods Industries Sal (S)
      - Heinz Europe/A Holding B. V. (S)
        - H. J. Heinz B.v. (S)
        - Heinz Iberia, S.A. (S)
        - Heinz Italia S.p.A. (S)
        - Heinz Polska Sp. (S)
        - H. J. Heinz Belgium S.A. (S)
        - H. J. Heinz Company (Ireland) (S)
          - H. J. Heinz Company Limited (S)
          - H. J. Heinz Company, Limited (S) Hayes Middlesex
          - H. J. Heinz Nederlandse (S)
            - H. J. Heinz Frozen & Chilled Foods Limited Grimsb North East Lincolnshire, UK
        - H. J. Heinz France S.A.S. (S)
        - H. J. Heinz GmbH (S)
        - Kgaiguadi Soap Industries (Pty) Ltd. (S)
        - Refined Oil Products (Pty) Ltd. (S)
      - Heinz UK Ltd. (S)
      - Heinz Nim Chance Ltd. (S)
      - H. J. Heinz Company Australia Ltd. (S)
      - Heinz Wattie's Australasia (Unit)
        - H. J. Heinz Co. of Canada Ltd. (S)
      - Reners Gourmet Foods, Inc. (S)
      - Sugaldad Industrias de Alimentacion, S.A. (S)
      - H. J. Heinz Finance Company (S)
  - DQ — International Dairy Queen, Inc. (S)
    - American Dairy Queen Corporation (S)
    - Dairy Queen Corporate Store (S)
    - Orange Julius of America (S)
    - Dairy Queen Canada, Inc. (S)
    - I.D.Q. Canada, Inc. (S)
    - Orange Julius Canada, Ltd. (S)
  - The Pampered Chef — Around. The Chef. Around you.
    - The Pampered Chef, Ltd. (S)
  - See's Candies
    - See's Candies, Inc. (S)
- Materials & Construction
  - Benjamin Moore & Co.
    - Benjamin Moore & Co. (S)
      - Insl-X Products Corp. (S)
        - Lenmar Corporation (S)
        - Janovic Plaza Inc. (S)
      - Benjamin Moore & Co. (U)
      - Benjamin Moore & Co., Limited (S)
  - Acme Brick
    - Acme Brick Company (S)
      - Acme-Ochs Brick and Stone, Inc. (S)
      - Featherlite Building Products (S)
      - Jenkins Brick Company, Inc. (S)
        - Jenkins Brick Company, Inc. of Arkansas (B)
  - Forest River, Inc. (S)
    - Coachmen Recreational Vehicle Company (S)
      - Coachmen Recreational Vehicle Company of Georgia (S)
      - Pre Designs (S)
      - Viking Recreational Vehicles LLC (S)
    - Forest River Inc. (S)
  - MiTek
    - MiTek, Inc. (S)
      - Aegis Metal Framing (S)
      - Benson Industries, Inc. (S)
        - Benson Ltd. (S)
      - Bloh-Link, Ltd. (S)
      - Buildsoft Pty Ltd. (S)
      - Cubic Designs, Inc. (S)
      - Gang-Nail Brasil (S)
      - Hardy Frames, Inc. (S)
      - Heat Pipe Technology, Inc. (S)
      - Hohmann & Barnard Inc. (S)
        - Dur-O-Wal (S)
        - Fastmasic Products, Inc. (S)
        - Rec Building Specialties Co., Inc. (S)
        - Sandell Industries, Inc. (S)
      - Knus Solutions LLC (S)
      - MiTek Australia, Ltd.
      - MiTek Canada (S)
      - MiTek South Afr Ed Ltd. (S)
      - MiTek UK Dudley (S)
      - MiTek USA, Inc. (S)
      - MiTek Industries, Inc. (S)
      - Robbins Engineering (S)
      - TMI Climate Solutions (S)
      - Simpson Systems Inc. (S)
      - United Steel Products Co., Inc. (S)
      - TKS Engineering Ltd. (S)
      - Truss Industry Production Systems, Inc. (S)
  - IMC — International Metalworking Companies B.V. (S)
    - IMC Group USA Holdings, Inc. (S)
      - Ingersoll Cutting Tool Company (S)
        - Ingersoll Werkzeuge GmbH (S)
    - IMC Holdings GmbH (S)
      - ISCAR Ltd. (S)
        - Iscar Metals, Inc. (S)
        - ISCAR Ubol d.o.o (S)
        - ISCAR Austria GmbH (S)
        - ISCAR Benelux s.a. (S)
        - ISCAR Bulgaria Ltd (S)
        - ISCAR CR s.r.o. (S)
        - ISCAR POLAND SP (S)
        - ISCAR FRANCE SAS (S)
        - ISCAR Germany GmbH (S)
        - ISCAR HARTMETALL AB
        - ISCAR Iberica KS (S)
        - ISCAR Italia SRL (S)
        - ISCAR Nederlands BN (S)
        - ISCAR Finland Sp. z O.O. (S)
        - ISCAR Portugal SA (S)
        - ISCAR RUSSIA LLC (S)
        - ISCAR Slovenija d.o.o. (S)
        - ISCAR SR, s' r. o. (S)
        - ISCAR SWEDEN AB (S)
        - ISCAR Tool, Ltd. (S)
        - ISCAR Tools SRL (S)
        - Serbia (ISCAR TOOLS) d.o.o.
      - Tiaga'ne Ltd (S)
      - Tungaloy Corp. (S)
  - Johns Manville
    - Johns Manville Corporation (S)
      - Johns Manville (S)
      - Industrial Insulation Group, LLC Affiliate
      - Johns Manville Corp.—Engineered Products, Waterville (Plant)
      - Johns Manville Canada Inc.—Innisfail (S)
      - Johns Manville Canada Inc. (S)
      - Johns Manville Slovakia (S)
      - Schuller Jonkin Holdings
  - Shaw
    - Shaw Industries Group, Inc. (S)
      - Shaw Industries Inc. (S)
      - Shaw Industries Group (Plant)

Media

- BH MEDIA GROUP — A Berkshire Hathaway Company
  - BH Media Group Inc. (S)
    - Bristol Herald Courier (U)
    - Culpeper Star-Exponent (U)
    - The Daily Nonpareil, Council Bluffs, IA
    - The Daily Progress (U), Charlottesville, VA
    - Danville Register (U), Danville, VA
    - The Dothan Eagle (U), Dothan, AL
    - Elkin Daily News (U), Reidsville, NC
    - Enterprise Ledger (U), Enterprise, AL
    - Greensboro News & Record, Greensboro, NC
    - Hickory Daily Record (U), Hickory, NC
    - Morning News (U), Florence, SC
    - The News & Advance (U), Lynchburg, VA
    - The News Virginian (U), Waynesboro, VA
    - Omaha World-Herald (U), Omaha, NE
    - Opelika-Auburn News (U), Opelika, AL
    - The Press of Atlantic City (U), Atlantic City, NJ
    - Reidsville Review (U), Reidsville, NC
    - Richmond Times-Dispatch (U), Richmond, VA
    - Roanoke (U), Roanoke, VA
    - Tribune Herald (U), Hanford, TX
    - Tulsa World (U), Tulsa, OK
    - Virginia Business Magazine (U), Richmond, VA
    - Winston-Salem Journal (U), Winston-Salem, NC
- BN — The Buffalo News
- Business Wire — A Berkshire Hathaway Company
  - Business Wire, Inc. (S)
- Omaha World-Herald
  - Omaha World-Herald Company (S)

Manufacturing, Service & Retail

- Wholesale & Manufacturing
  - RICHLINE GROUP — A Berkshire Hathaway Company
    - Richline Group, Inc. (S)
      - Auralite LLC (S)
        - Auralite (Southwestern) (S)
      - Bel-Oro International, Inc. (D)
        - Michael Anthony Jewelers, Inc. (S)
      - HONORA, Inc. (S)
      - Inverness Corporation (D)
        - Inverness France (B)
        - Inverness UK (B)
      - LeashQuarter (U)
        - Excel Manufacturing Company (S)
        - Findings Inc. (S)
        - Sovin Metals, Inc. (S)
    - Larson (UH Grade name of Alibeco Inc.) (S)
  - DURACELL
    - Duracell (S)
  - LSPI — A Berkshire Hathaway Company
    - LiquidPower Specialty Products Inc. (S)
- Services
  - NETJETS
    - NetJets Inc. (S)
      - Marquis Jet Partners Inc. (S)
  - HomeServices of America — A Berkshire Hathaway Affiliate
    - HomeServices of America, Inc. (S)
      - Berkshire Hathaway HomeServices Carolinas Realty (S)
      - Berkshire Hathaway HomeServices California Properties (S)
      - Berkshire Hathaway HomeServices First Realty (S)
      - Berkshire Hathaway HomeServices Fox & Roach, Inc. (S)
      - Berkshire Hathaway HomeServices Georgia Properties (S)
      - Berkshire Hathaway HomeServices New England Properties (S)
      - Berkshire Hathaway HomeServices Northwest Real Estate (S)
      - CENTURY 21 Real Estate
      - Champion Realty Inc. (S)
      - Dauphin Realty Corporation (S)
        - Dauphin Realty of Mobile, Inc. (S)
      - Edina Realty Inc. (S)
        - Edina Realty Title (S)
        - Edina Realty (S)
      - Eichler-Metzler-Alabaré Realtors, Inc. (S)
      - Harry Norman Realtors (S)
      - Home Real Estate Inc. (S)
      - Iowa Realty Co., Inc. (S)
      - Koenig & Strey GMAC Real Estate (S)
      - Long Realty Company (S)
      - RealtySouth (S)
      - Reston Hayden Realtors (S)
      - Reeves & Nichols Realtors (S)
      - Simmons Realtors (S)
      - Nevada Bros Realty, Inc. (S)
  - FlightSafety International
    - FlightSafety International, Inc. (S)
      - FlightSafety International Courseware Support (D)
      - FlightSafety International Simulation Systems (D)
      - FlightSafety Services Corporation (S)
      - FlightSafety International co
  - CHARTER — Chartered Brokerage (S)
- Clothing & Apparel
  - FRUIT OF THE LOOM — Fruit of the Loom, Inc. (S)
    - Fruit of the Loom Sports & Licensing (D)
    - Russell Corporation (S)
      - Russell Corp. Alexander City (B)
      - JERZEES (D)
      - Russell Athletic (D)
      - Spalding (D)
      - American Athletic Inc. (S)
      - Dekalb Mills, Inc. (S)
      - Russell Europe Limited (S)
    - Union Underwear Company, Inc. (S)
    - Vanity Fair Brands, Inc. (B)
      - Vanity Fair Brands Kinking Plant (Plant)
      - Vanity Fair Brands (Plant)
      - VF Intimates (Plant)
    - Fruit of the Loom de Mexico S.A. de CV (S)
    - Fruit of the Loom Limited (S)
  - BROOKS — Brooks Sports Inc. (S)
  - Justin Brands
    - Justin Brands, Inc. (S)
      - Chippewa Boot Co.
      - Highland Shoe Co.
      - Justin Boot Company (Plant)
      - Nocona Boot Co.
      - Tony Lama Boot Co.
  - H.H. Brown Shoe Company, Inc. (S)
    - Civil Shoe Company (S)
    - Dexter Shoe Company (S), Dexter, ME
    - Dexter Shoe Company (S), Hanover, MA
    - Double H Boot Company (S)
    - Soft Shoe Company, Inc. (S)
  - Fechheimer
    - The Fechheimer Brothers Company (S)
      - All Bilt Uniform Corp. (S)
  - Garan, Incorporated (S)
    - Garan Manufacturing Corp. (S)
  - Scott Fetzer
    - The Scott Fetzer Company (S)
      - Adalet (S)
      - Altalaqui (S)
      - Annemech (S)
      - Campbell Hausfeld (S)
      - Cavitron of Colorado (S)
      - Douglas Quikrete (S)
      - France (S)
      - Halex (S)
      - Kelly World Headquarters (S)
      - Marvain Instruments (S)
      - Northstaid Motor Technologies (S)
      - Scott Laboratories (S)
      - The Scott Care Corporation (S)
        - Nucleo Electronics, Inc. (S)
      - Stahl (S)
      - Wayne Water Systems (S)
      - Western Enterprises Division (S)
      - Western Plastics (S)
      - United Consumer Financial Services Company (S)
      - World Bookcloth Retail Company, Inc. (S)

Regulated, Capital-Intensive Businesses

- Railroads
  - BNSF — Burlington Northern Santa Fe, LLC (S)
    - BNSF Railway Company (S)
      - The Belt Railway Company of Chicago (S)
      - Los Angeles Junction Railway Company (S)
      - SFF Pipeline Holdings, Inc. (S)
      - Central California Traction Company (Affiliate)
      - Burlington Northern (Manitoba) Limited (S)
    - Freightliner, Inc. (S)
      - BNSF Logistics, LLC (B)
      - BNSF Logistics International (S)
      - BNSF Logistics, LLC (B)
    - Network Communications Corporation, Inc. (S)
- Utilities
  - Berkshire Hathaway Energy
    - Berkshire Hathaway Energy Co. (S)
      - Kern River Gas Transmission Company (S)
      - Northern Natural Gas Company (S)
      - MidAmerican Energy Funding, LLC (S)
      - MidAmerican Energy Company (S)
      - Midwest Capital Group, Inc. (S)
      - NV Energy, Inc. (S)
        - Nevada Power Company (S)
        - Sierra Pacific Power Company (S)
      - PacifiCorp (S)
        - Pacific Power & Light Company (S)
        - Rocky Mountain Power (S)
      - CE Electric UK (S)

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